



COMMAND, CONTROL,
COMMUNICATIONS
AND INTELLIGENCE

OFFICE OF THE ASSISTANT SECRETARY OF DEFENSE

WASHINGTON, DC 20301-3040

JAN 27 1994

MEMORANDUM FOR UNDER SECRETARY OF DEFENSE (ACQUISITION &
TECHNOLOGY)
ASSISTANT SECRETARY OF DEFENSE (HEALTH AFFAIRS)
ASSISTANT SECRETARY OF DEFENSE (LEGISLATIVE
AFFAIRS)
ASSISTANT SECRETARY OF DEFENSE (PERSONNEL &
READINESS)
COMPTROLLER

SUBJECT: Response to Senator Glenn on Corporate Information
Management (CIM)

In a letter dated November 30, 1993, Senator John Glenn requested detailed information on CIM and business process re-engineering activities within the Department of Defense.

We have received data from your staffs and incorporated it into the response. We will submit your input without change. A package including an Executive Summary, a proposed DepSecDef letter to Senator Glenn, an index of materials to be provided, and Senator Glenn's incoming letter is attached.

Please provide your concurrence in the space provided on the Executive Summary. Request your concurrence not later than **noon Friday, January 28, 1994**. We regret the short suspense. The point of contact is Mr. James Luciano, x-4-1996.

C. Kendall

Cynthia Kendall
Deputy Assistant Secretary of Defense
(Information Management)

Attachment



COMMAND, CONTROL,
COMMUNICATIONS
AND
INTELLIGENCE

ASSISTANT SECRETARY OF DEFENSE

WASHINGTON, D.C. 20301-3040

EXECUTIVE SUMMARY

MEMORANDUM FOR DEPUTY SECRETARY OF DEFENSE

FROM: EMMETT PAIGE, JR., ASD(C3I)
Prepared by J. Luciano: 1-26-94:IM:x4-1996

SUBJECT: Senator Glenn Questions on Corporate Information Management (CIM)

PURPOSE: Action--To provide information on CIM requested by Senator Glenn.

DISCUSSION: TAB A, for your signature, responds to Senator John Glenn's request (TAB B) for detailed information on functional area CIM projects, migration and legacy systems, data elements and other related information.

The proposed letter at TAB A states your strong endorsement of the CIM effort and provides the requested CIM functional data as well as additional materials encompassing your DoD-wide CIM and migration systems guidance memoranda, the cross-cutting DoD enterprise model, and in-force CIM directives. An index at TAB A provides the list of specific items provided.

RECOMMENDATION: Sign the proposed letter to Senator Glenn (TAB A). USD(A&T), Comptroller, ASD(LA); ASD(P&R); ASD(HA) concur (at TAB C).

DEPSECDEF DECISION

_____ Approved

_____ Disapproved

_____ Other: _____

CONCURRENCE: _____



THE DEPUTY SECRETARY OF DEFENSE
WASHINGTON, D.C. 20301-1000



Honorable John Glenn
Chairman, Committee on Governmental Affairs
United States Senate
Washington, D.C. 20510-5250

Dear Mr. Chairman:

Thank you for your letter of November 30, 1993 which expressed interest in our ongoing Corporate Information Management (CIM) effort. Enclosed is the information we have collected to date in response to your questions.

Clearly, the objectives of streamlining business processes and reaping benefits across DoD's functional areas is enabled by the rapid implementation of the CIM initiative. Accordingly, I have taken strong action to promote CIM throughout the Department. In October 1993, I directed the Components to accelerate the implementation of migration systems, data standards, and process improvements. During the next several months the Principal Staff Assistants will develop their plans for migration systems selection and implementation. Although we have had successes in a broad range of functional areas as reflected in the enclosure, I believe this is only an initial step that will lead to greater opportunities in the future.

It became apparent during my recent off-site with key Defense executives that the Department must now focus on cross-functional integration if we are to make truly significant improvements. Therefore, I have taken the liberty to include materials associated with cross-functional integration, as well as directives, guidance papers and other key documents that provide for the foundation of CIM. I would be pleased to respond to any additional questions you may have on this important Defense Department program.

Sincerely,

Enclosure

I N D E X

I. DOD-WIDE GUIDANCE

DepSecDef memorandum of October 13, 1993,
subject: Accelerated Implementation of
Migration Systems, Data Standards, and
Process Improvement

ASD(C3I) memorandum of November 12, 1993,
subject: Selection of Migration Systems

ASD(C3I) memorandum of December 20, 1993,
subject: Selection of Migration Systems

DoD Directive 8000.1 of October 27, 1992,
subject: Defense Information Management
Program

DoD Directive 8020.1 of -----, subject:-----

DoD Directive 8120.1 of January 14, 1993,
subject: Life-Cycle Management (LCM) of
Automated Information Systems

Functional Economic Analysis Guidebook

Data Administration Strategic Plan

CIM Help Desk - Telephone 1-800-TELLCIM

II. DoD Enterprise Model of January 1994

III. Migration Systems "Tree Diagram" of September 1993

IV. DoD Functional Initiatives

a. Finance

b. Health

c. Human Resources

d. Acquisition and Technology

e. Command, Control, Communications and
Intelligence

ENCLOSURE

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United States Senate

COMMITTEE ON
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 WASHINGTON, DC 20510-6250

NOV 30 1993

November 30, 1993

Dr. William J. Perry
 Deputy Secretary of Defense
 The Pentagon
 Washington, D.C. 20301-1000

Dear Dr. Perry:

This fall, the Director of Defense Information conducted two briefings for staff of the Committee and the General Accounting Office on the status of Defense's Corporate Information Management (CIM) initiative. These briefings were in response to my August 9, 1993, letter to Secretary Aspin in which I described some of my concerns about CIM's implementation. While the briefings were informative, many of my concerns have yet to be addressed. Therefore, I would appreciate specific responses to the following questions about CIM initiatives.

Please identify each CIM functional area, and for each area please provide the following:

- o The name of the Principal Staff Assistant responsible for the functional area;
- o A description of the business process improvement projects in the functional area, i.e., the number and identity of current and planned projects, the projected savings from the projects, and the status of any functional economic analyses;
- o The status of strategic planning in the functional area;
- o The number of automated legacy systems supporting the functional area and the current and estimated cost of each legacy system between fiscal years 1993 - 1999;
- o A listing of the migration systems that will replace the legacy systems, their selection criteria, developmental milestones, development costs to date, and total projected development costs;
- o The number of data elements in existing legacy systems and the number of standard data elements developed to date across all migration systems in the functional area;

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Dr. William J. Perry
November 30, 1993
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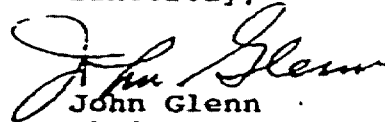
- o A listing of current automated systems that feed into or support existing legacy systems, a description of their relation to the legacy systems, and a description of migration planning (e.g., plans for interfaces or integration and interoperability);
- o The name of the person in the functional area, in the individual's service, and in the Office of Defense Information who is responsible for each migration system;
- o A listing of planned service systems whose development has been halted since the advent of CIM, and a description of related migration and/or reengineering planning; and
- o A listing of systems, e.g., Defense Business Management System (DBMS), whose selection as a migration system is or has been reconsidered.

These specific questions have been developed through consultation between Committee staff and GAO. Equally specific answers should be provided in order for the Committee to ascertain CIM's actual progress and to counter the impression of CIM's amorphous nature.

I would like to have this information provided by January 31, 1994. To avoid any delays, if any questions cannot be answered because information is lacking or otherwise unavailable, simply note that fact. If you have any questions, please contact David Plocher of the Committee staff (224-4751). Thank you.

Best regards.

Sincerely,


John Glenn
Chairman

JG/dp *Bill -*

Even after the briefing, our staff and GAO have had from DoD, it's obvious that such an all-encompassing (but highly important) new area still has many questions about it - may need another briefing
Best regards - John